

Company Update March 28 2021

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Integrated Holding Company

Gradual recovery in equipment utilization to continue in FY 21e. Maintain Buy and raise TP to KWd 517.

- New project awards in Kuwait/Qatar should drive P&L growth in FY 21e as execution gradually recovers. But COVID restrictions likely to continue to hinder growth in H1 21e.
- Revenues dropped 23% in Q4 and -32% in FY 20A on slower execution, but equipment utilization rates continue to gradually recover, up 8pps h/h to 40% in Q4.
- We see +29% revenue growth and a reversion to profits in FY 21e. We increase our TP by 20% to KWd 517 and maintain Buy as execution picks up in Kuwait, supported by new growth from Qatar. We expect crane utilization rates to improve to 45% in FY 21e and to 60% in FY 22e, and see accelerated momentum in new project awards in H2 21e.

4 new projects were secured in 2020, including a contract with Kuwait Oil company for 3 years, a contract with Qatar Petroleum for 5 years, a contract with Qatar Shell GTL Ltd for 5 years, and handling Seaport operations in Kuwait. But the direct impact on revenues remains unclear as execution continues to stall due to COVID restrictions. Integrated Holding is also bidding for a large pipeline of O&G expansions in Qatar (at premium margins to Kuwait projects) to be awarded over the next 5 years. Crane utilization improved to 40% in Q4 2020 from 32% in H1.

Revenues dropped 23% y/y in Q4 and -32% in FY 20A: revenues from equipment leasing (66% of total) dropped 32% in FY 20A on lower crane utilization rates (40% in 20A vs. 50% in 19A and 68% in 18A), while revenues from heavy lift (20% of total) slipped 53% y/y. The company managed to introduce a new business line (oil field services) which constituted 4% of total revenues in FY 20A. Gross margins remain under pressure (12% in Q4 vs. 33% last year) due to lower revenues, while earnings ended in losses due to lower revenues and COVID-related provisions. Revenues remain largely driven in Kuwait (71% of total) vs. 29% in Qatar, and likely to continue to be shifted towards Qatar as contributions from new projects kicks in.

CapEx spending doubled in FY 20A, reaching KWD 17.9m of which KWD 11.6m were invested in Kuwait and KWD 6.3m in Qatar, on new cranes, other equipment, and plant & machinery. New equipment will be used for the newly awarded projects in Kuwait and Qatar. Leverage increased to 23% D/C in FY 20A vs. 17% the year before, while cash balances remain limited at KWD 1.9m in Q4 20A. IHC proposed 15% stock dividends and zero cash dividends for the year 2020.

We increase our TP by 20% to KWd 517 and maintain Buy with 29% upside: we assume 45%/60%/65% crane utilization rate for FY 21/22/23e, yet remaining below FY 18A levels. We use gross margins of 17%/30% in FY 21/22e and 35% in FY 23e+ (vs. 13% in FY 20A). We expect EPS to revert to profits in FY 21e on lower provisioning of receivables and higher revenues. We still see 29% upside at 12x P/E 22e as the market continues to largely price out recovery in equipment utilization rates.

BUY

KWd 517.4

Industrials / Kuwait

| Bloomberg code | INTEGRAT KK |
|----------------|-------------|
| Market index | KSE |
| Target Price | 517.4 |
| Upside (%) | 28.7 |

Market data 28/03/2021

| Last closing price | 402.0 |
|------------------------------------|-------------|
| 52 Week range | 342.0-463.0 |
| Market cap (KWD m) | 88 |
| Market cap (USD m) | 293 |
| Average Daily Traded Value (KWD m) | 468.0 |
| Average Daily Traded Value (USD m) | 1,551.5 |
| Free float (%) | 64% |

| Year-end (local m) | 2020 | 2021e | 2022e | 2023e |
|---------------------|---------|---------|-------|-------|
| Revenues | 20 | 26 | 34 | 39 |
| EBITDA | 7 | 12 | 17 | 19 |
| Net income | (2) | 2 | 7 | 10 |
| EPS | (0.01) | 0.01 | 0.03 | 0.05 |
| EPS growth (%) | (123.5) | (206.4) | 260.8 | 40.2 |
| P/E (current price) | (47.5) | 44.6 | 12.4 | 8.8 |
| DPS | 0.03 | - | 0.01 | 0.02 |
| Div. yield (%) | 7.5 | - | 1.6 | 5.7 |
| FCF/share | - | - | - | - |
| FCF yield (%) | 2.3 | (2.6) | 26.7 | 22.4 |
| CAPEX | 18 | 6 | 7 | 9 |
| CAPEX/sales (%) | 89.1 | 22.3 | 19.6 | 22.0 |
| Net Debt/EBITDA (x) | 3.0 | 1.5 | 0.5 | 0.2 |
| EV/EBITDA (x) | 19.5 | 11.0 | 8.1 | 7.1 |
| RoAE (%) | (2.9) | 3.2 | 11.0 | 14.2 |
| RoIC (%) | (2.2) | 2.3 | 7.8 | 10.4 |

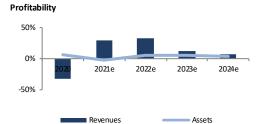
Price Performance



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Abacus Arqaam Capital Fundamental Data



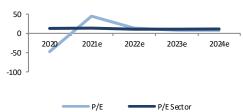
Growth



Gearing



Valuation



Integrated Holding Company

| Year-end | 2019 | 2020 | 2021 e | 2022e | 2023e | 2024 e |
|-------------------------|--------|--------|---------------|--------|--------|---------------|
| Financial summary | | | | | | |
| Reported EPS | 0.04 | (0.01) | 0.01 | 0.03 | 0.05 | 0.05 |
| Diluted EPS | 0.04 | (0.01) | 0.01 | 0.03 | 0.05 | 0.05 |
| DPS | 0.04 | 0.03 | - | 0.01 | 0.02 | 0.03 |
| BVPS | 0.31 | 0.27 | 0.28 | 0.31 | 0.33 | 0.35 |
| Weighted average shares | 220.00 | 220.00 | 220.00 | 220.00 | 220.00 | 220.00 |
| Average market cap | 88.00 | 88.00 | 88.00 | 88.00 | 88.00 | 88.00 |

| Year-end | 2019 | 2020 | 2021e | 2022e | 2023e | 2024e |
|-------------------------------|--------|--------|---------|-------|-------|-------|
| Valuation metrics | | | | | | |
| P/E (x) (current price) | 11.1 | (47.5) | 44.6 | 12.4 | 8.8 | 8.2 |
| P/E(x) (target price) | 14.4 | (61.4) | 57.7 | 16.0 | 11.4 | 10.7 |
| EV/EBITDA (x) (current price) | 8.0 | 19.5 | 11.0 | 8.1 | 7.1 | 6.9 |
| EV/EBITDA (x) (target price) | 8.0 | 19.5 | 11.0 | 8.1 | 7.1 | 6.9 |
| EV/FCF (x) | (21.3) | 294.2 | (201.7) | 14.9 | 15.8 | 13.3 |
| Free cash flow yield (%) | (21.7) | 2.3 | (2.6) | 26.7 | 22.4 | 24.8 |
| Dividend yield (%) | 10.0 | 7.5 | - | 1.6 | 5.7 | 7.9 |

| Year-end | 2019 | 2020 | 2021e | 2022e | 2023 e | 2024e |
|------------|--------|---------|---------|-------|---------------|-------|
| Growth (%) | | | | | | |
| Revenues | (29.5) | (32.1) | 29.1 | 32.4 | 12.8 | 6.9 |
| EBITDA | (41.0) | (59.0) | 77.1 | 35.6 | 14.1 | 2.6 |
| EBIT | (50.9) | (112.5) | (350.2) | 181.8 | 35.8 | 6.4 |
| Net income | (54.2) | (123.5) | (206.4) | 260.8 | 40.2 | 6.9 |

| Year-end | 2019 | 2020 | 2021e | 2022e | 2023e | 2024e |
|-------------|------|-------|-------|-------|-------|-------|
| Margins (%) | | | | | | |
| EBITDA | 57.8 | 35.0 | 47.9 | 49.1 | 49.6 | 47.6 |
| EBIT | 30.1 | (5.6) | 10.8 | 23.0 | 27.6 | 27.5 |
| Net | 26.7 | (9.2) | 7.6 | 20.7 | 25.8 | 25.8 |

| Year-end | 2019 | 2020 | 2021e | 2022e | 2023e | 2024 e |
|-------------|--------|-------|-------|-------|-------|---------------|
| Returns (%) | | | | | | |
| RoAA | 8.4 | (1.9) | 2.0 | 7.2 | 9.5 | 9.7 |
| RoAE | 11.4 | (2.9) | 3.2 | 11.0 | 14.2 | 14.3 |
| RoIC | 9.4 | (2.2) | 2.3 | 7.8 | 10.4 | 10.7 |
| FCF margin | (21.7) | 2.3 | (2.6) | 26.7 | 22.4 | 24.8 |

| Year-end | 2019 | 2020 | 2021e | 2022e | 2023e | 2024e |
|---------------------|------|-------|-------|-------|-------|-------|
| Gearing (%) | | | | | | |
| Net debt/Capital | 16.2 | 25.5 | 21.4 | 9.9 | 4.1 | (0.6) |
| Net debt/Equity | 19.9 | 35.3 | 29.3 | 13.2 | 5.4 | (0.8) |
| Interest cover (x) | 17.0 | (1.7) | 3.5 | 9.8 | 13.4 | 14.2 |
| Net debt/EBITDA (x) | 0.8 | 3.0 | 1.5 | 0.5 | 0.2 | - |



Abacus Argaam Capital Fundamental Data

Company profile

IHC is a Sharia-compliant company engaged in the business of operational equipment rental, heavy lift, and transportation services, catering mainly to the oil & gas, power and infrastructure sectors. IHC operates primarily through its subsidiaries in Kuwait and Qatar, with plans for further expansion into Oman in the near future. IHC is ranked 3rd globally in number of wheeled mobile cranes, 5th globally in rough terrain cranes, and 6th globally in crawler cranes. IHC holds an equipment fleet size comprising of c.2.2k units that operated at a weighted average utilization rate of 40% in FY 20A.

Ownership and board of directors

Shareholders

| Quest Enterprises | 17.1% |
|----------------------------|-------|
| Jassim Mustafa Boodai | 6.8% |
| Saud Abdel Aziz Al Babtain | 4.7% |
| Wafra Investment Co | 4.6% |
| Triple E Holding Company | 3.4% |
| Others | 23.4% |
| New investors | 40.0% |

Source: Company Data

Board of Directors

| Mr Mohammed Al Foz an | Chairman |
|-------------------------------|--------------------|
| Mr Jassim Mustafa Boodai | ice Chairman & CBO |
| Mr Saleh Sulaiman Al Huw aidi | Director |
| Mr Ahmed Hamed Al Hamed | Director |
| Mr Abdulaz iz Jas im Booda i | Director |
| Mr Nass er Mohammed Al Fouzan | Director |

Source: Company Data

Integrated Holding Company

| 2019 | 2020 | 2021e | 2022e | 2023e | 2024e |
|------|---------------------------------------|---|---|---|---|
| | | | | | |
| 30 | 20 | 26 | 34 | 39 | 41 |
| (18) | (18) | (22) | (24) | (25) | (27) |
| 11 | 3 | 4 | 10 | 14 | 14 |
| - | - | - | - | - | - |
| 17 | 7 | 12 | 17 | 19 | 20 |
| (8) | (8) | (10) | (9) | (9) | (8) |
| 9 | (1) | 3 | 8 | 11 | 11 |
| (1) | (1) | (1) | (1) | (1) | (1) |
| - | - | - | - | - | - |
| 8 | (2) | 2 | 7 | 10 | 11 |
| - | - | - | - | - | - |
| - | - | - | - | - | - |
| 8 | (2) | 2 | 7 | 10 | 11 |
| - | - | 1 | 2 | 3 | 4 |
| 8 | (2) | 2 | 7 | 10 | 11 |
| - | - | - | - | - | - |
| 8 | (2) | 2 | 7 | 10 | 11 |
| | 30 (18) 11 - 17 (8) 9 (1) - 8 - 8 - 8 | 30 20 (18) (18) 11 3 17 7 (8) (8) 9 (1) (1) (1) 8 (2) 8 (2) 8 (2) | 30 20 26 (18) (18) (22) 11 3 4 17 7 12 (8) (8) (10) 9 (1) 3 (1) (1) (1) 8 (2) 2 8 (2) 2 1 8 (2) 2 1 8 (2) 2 | 30 20 26 34 (18) (18) (22) (24) 11 3 4 10 17 7 12 17 (8) (8) (10) (9) 9 (1) 3 8 (1) (1) (1) (1) 8 (2) 2 7 8 (2) 2 7 1 2 8 (2) 2 7 | 30 20 26 34 39 (18) (18) (22) (24) (25) 11 3 4 10 14 17 7 12 17 19 (8) (8) (10) (9) (9) 9 (1) 3 8 11 (1) (1) (1) (1) (1) 8 (2) 2 7 10 8 (2) 2 7 10 1 2 3 8 (2) 2 7 10 |

| Year-end | 2019 | 2020 | 2021e | 2022e | 2023e | 2024e |
|---|------|------|-------|-------|-------|-------|
| Balance sheet (KWD m) | | | | | | |
| Cash and equivalents | 2 | 2 | 5 | 14 | 19 | 24 |
| Receivables | 17 | 12 | 14 | 14 | 16 | 17 |
| Inventories | 1 | 1 | 1 | 1 | 1 | 1 |
| Tangible fixed assets | 73 | 82 | 75 | 71 | 69 | 68 |
| Other assets including goodwill | 1 | 2 | 2 | 2 | 2 | 2 |
| Total assets | 93 | 99 | 97 | 102 | 108 | 112 |
| Payables | 7 | 13 | 9 | 9 | 9 | 10 |
| Interest bearing debt | 15 | 23 | 23 | 23 | 23 | 23 |
| Other liabilities | 2 | 3 | 3 | 3 | 3 | 3 |
| Total liabilities | 25 | 39 | 35 | 34 | 35 | 35 |
| Shareholders equity | 69 | 60 | 62 | 68 | 73 | 77 |
| Minorities | - | - | - | - | - | - |
| Total liabilities & shareholders equity | 93 | 99 | 97 | 102 | 108 | 112 |

| Year-end | 2019 | 2020 | 2021e | 2022 e | 2023e | 2024 e |
|--------------------------------------|------|------|-------|---------------|-------|---------------|
| Cash flow (KWD m) | | | | | | |
| Cashflow from operations | 3 | 18 | 5 | 16 | 17 | 19 |
| Net capex | (9) | (18) | (6) | (7) | (9) | (8) |
| Free cash flow | (6) | - | (1) | 9 | 9 | 10 |
| Equity raised/(bought back) | - | - | - | - | - | - |
| Dividends paid | (9) | (7) | - | (1) | (5) | (7) |
| Net inc/(dec) in borrowings | 9 | 8 | - | - | - | - |
| Other investing/financing cash flows | - | - | - | - | - | - |
| Net cash flow | (3) | 3 | 1 | 9 | 5 | 5 |
| Change in working capital | (15) | 11 | (7) | - | (1) | (1) |

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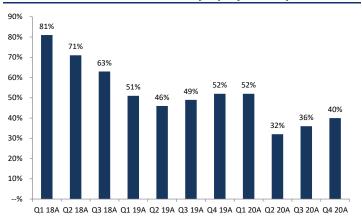


| Exhibit 1: | Revenue breakdown: -23 | 6y/ | y in Q4 | , -32% in FY 20A |
|------------|------------------------|-----|---------|------------------|
|------------|------------------------|-----|---------|------------------|

| Revenues ('000 KWD) | Q3 17A | Q4 17A | Q1 18A | Q2 18A | Q3 18A | Q4 18A | Q1 19A | Q2 19A | Q3 19A | Q4 19A | Q1 20A | Q2 20A | Q3 20A | Q4 20A |
|-------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Equipment leasing | 6,049 | 7,551 | 7,481 | 6,793 | 6,079 | 6,645 | 5,686 | 4,599 | 4,310 | 4,584 | 4,239 | 2,561 | 2,895 | 3,264 |
| Heavy lift | 2,400 | 3,599 | 3,206 | 3,117 | 3,068 | 2,305 | 2,293 | 1,895 | 2,145 | 1,936 | 1,223 | 514 | 877 | 1,239 |
| Oil field services | | | | | | | | | | | 104 | 192 | 271 | 169 |
| Transportation & others | 851 | 853 | 808 | 813 | 807 | 839 | 581 | 522 | 477 | 569 | 605 | 431 | 744 | 256 |
| Total | 9,300 | 12,003 | 11,495 | 10,723 | 9,954 | 9,789 | 8,560 | 7,016 | 6,931 | 7,089 | 6,171 | 3,698 | 4,787 | 4,928 |

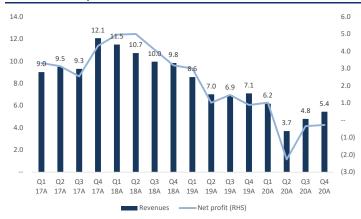
Source: Company Data, Argaam Capital Research

Exhibit 1: Crane utilization rates slightly improve in Q4, but remain subdued on major project delays



Source: Company Data, Arqaam Capital Research

Exhibit 2: Revenues and profits show modest signs of improvement in Q4



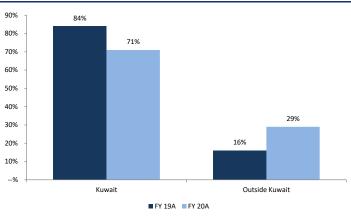
Source: Company Data, Arqaam Capital Research

Exhibit 3: Margins substantially diluted in FY 20A on lower revenues



Source: Company Data, Arquam Capital Research

Exhibit 4: Revenue breakdown by geography



Source: Company Data, Arqaam Capital Research



Revenues: KWD 5.44m (-23% y/y, +14% q/q, -9% vs. AC, KWD 5.98m) **Gross profits**: KWD 0.65m (-72% y/y, +35% q/q, -44% vs. AC, KWD 1.17m) **EBITDA**: KWD 1.93m (-42% y/y, -3% q/q, -34% vs. AC, KWD 2.91m)

Net loss: KWD 0.27m (vs. KWD 0.23m profit ACe)

| Exhibit 5: | Integrated Holo | dingQ4/F | Y 20A results | ; | | | | | | |
|--------------|-----------------|-----------|---------------|--------|------------|--------|----------|--------|--------|------------|
| KWD m | Q4 20AAC | estimates | Δ | Q4 19A | у/у | Q3 20A | q/q | FY 20A | FY 19A | у/у |
| Revenues | 5.44 | 5.98 | (9.0%) | 7.09 | (23.3%) | 4.79 | 13.5% | 20.09 | 29.59 | (32.1%) |
| Gross profit | 0.65 | 1.17 | (44.1%) | 2.37 | (72.4%) | 0.48 | 35.4% | 2.58 | 11.46 | (77.5%) |
| EBITDA | 1.93 | 2.91 | (33.5%) | 3.31 | (41.6%) | 2.00 | (3.3%) | 7.02 | 17.11 | (59.0%) |
| Net income | (0.27) | 0.23 | (219.0%) | 0.89 | (130.6%) | (0.34) | (20.4%) | (1.85) | 7.90 | (123.5%) |
| Gross margin | 12.0% | 19.5% | (752bps) | 33.4% | (2,138bps) | 10.1% | 194bps | 12.8% | 38.7% | (2,587bps) |
| EBITDA margi | n 35.6% | 48.6% | (1,308bps) | 46.7% | (1,110bps) | 41.8% | (620bps) | 35.0% | 57.8% | (2,286bps) |
| Net margin | (5.0%) | 3.8% | (881bps) | 12.5% | (1,752bps) | (7.1%) | 213bps | (9.2%) | 26.7% | (3,592bps) |

Source: Company Data, Arqaam Capital Research

| KWD m unless otherwise stated | | FY 20A | FY 21e | FY 22e | FY 23e |
|-------------------------------|------|--------------------------------|--------------|--------|--------|
| EBIT (1-τ) | | 4.0 | 4.3 | 9.0 | 11.7 |
| Depreciation & Amortization | | 8.7 | 8.7 | 8.1 | 9.6 |
| EBITDA | | 12.1 | 13.9 | 18.0 | 20.2 |
| Working Capital Changes | | 5.7 | (2.4) | 10.7 | (6.6) |
| Operating Cash Flow | | 19.4 | 12.5 | 22.8 | 7.3 |
| Purchase of PPE | | (10.4) | (17.9) | (5.8) | (6.7) |
| Free Cash Flow to Firm | | 8.9 | 3.7 | 4.9 | 1.6 |
| Discount Factor | | 1.0 | 1.0 | 0.9 | 0.8 |
| PV of Visible FCFF | | 2.2 | | 1.4 | 9.0 |
| Terminal Value | | 170 | | | |
| Equity Valuation | | W | ACC paramete | ers | |
| PV of Visible FCFF | 30 | Rf | | | 4.2% |
| PV of Terminal Value | 104 | EN | 1RP | | 7.0% |
| | | Ad | justed Beta | | 1.20 |
| Enterprise Value | 137 | Co | st of Equity | | 12.6% |
| Cash & Cash Equivalents | 2 | Co | st of Debt | | 4.0% |
| Less: Net (Debt) Funds | (25) | D/0 | C (market) | | 25.0% |
| Equity Value | 114 | W | ACC | | 10.5% |
| NOSH | 220 | | | | |
| Equity Value per Share | 0.52 | 0.52 Perpetual growth 3 | | | |

Source: Company Data, Arqaam Capital Research



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|------|------------------|
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